Draft Alliance Governance Group Minutes

Date:	Wednesday 17 th January 201
Time:	14:00
Location:	Conference Room, Leek Wootton
Chair:	Philip Seccombe, Police and Crime Commissioner, Warwickshire
Minute Taker:	Katie Baker

	Name:	Capacity:	
Attendance:	Anthony Bangham (AB)	CC West Mercia	
	Amanda Blakeman (AMB)	DCC West Mercia	
	John Campion (JC)	Police and Crime Commissioner Warwickshire	
	Andy Champness (AC)	Chief Executive West Mercia PCC	
	Heather Costello (HC)	Director of Finance	
	Richard Elkin (RE)	Director of Enabling Services	
	Martin Evans (ME)	ACC Local Policing	
	Liz Hall (LH)	Treasurer	
	Neil Hewison (NH)	Chief Executive Warwickshire PCC	
	Martin Jelley (MJ)	CC Warwickshire	
	Karen Manners (KM)	DCC Warwickshire	
	Richard Moore (RM)	ACC Protective Services	
	Tracey Onslow (TO)	Deputy PCC West Mercia	
	Joe O'Sullivan (JO'S)	Transformation Director	
	Philip Seccombe (PS)	Police and Crime Commissioner Warwickshire	
	Robert Tromans (RT)	Deputy Police and Crime Commissioner Warwickshire	

	Name:	Capacity:
Apologies:	None	

	Name:	Capacity:
Guests	Gary Smith	Kent Police (Athena Update Presentation)
	David Edwards	Kent Police (Athena Update Presentation)
	Wayne Parkes	W&WMP – Head of IT

Summary	Action
Attendance / Apologies	
As above.	
	Attendance / Apologies

02/17/01/18

Agreement of Minutes / Actions from previous meeting (13.12.17)

The Minutes from the previous meeting were approved as a true and accurate record for publishing.

15/11/17 04 (b) - Completed

15/11/17 05 - Completed

15/11/17 07 (c) - Completed

15/11/17 08 (b) - Completed

13/12/17 05 (a) - Completed

13/12/17 05 (b) - Ongoing

13/12/17 05 (c) - Completed

13/12/17 05 (d) - Completed

13/12/17 08 - Completed

13/12/17 11 - Completed

Matters Arising

HC assured the meeting that the Alliance had no direct contracts with Carillion and therefore would not be affected by the recent collapse of this organisation.

04/17/01/18

Vetting Business Case

The business case for re-investing into the National Vetting Contractors Scheme was discussed in detail. It was noted that the service had been under-resourced and unable to manage existing contract liabilities within its cost base. Investment was sought to remove backlogs, modernise the delivery of existing processes, ensure resources were available to meet ongoing commitments and generate a commercial culture within the team.

The following options were considered:

Option 1 – Do nothing – this would mean retaining current temporary staff up until 31/03/18 and then revert to original staffing levels.

Option 2 - Cease the National Contractor Vetting Scheme.

Option 3 - The creation of a new Vetting Commercial Manager post, an uplift in staffing levels to deal with backlogs and business as usual, a commensurate increase in National Contractor Vetting Charges, and an introduction of self-service functionality within CoreVet.

Option 3 was recommended. The paper had only been provided a short time before the meeting and the West Mercia PCC needed time to discuss the options and implications for West Mercia with the CC.

	Decision WM PCC and CC to give consideration to the above with decision being made before the end of January 2018.	JC and AB to consider options and give decision before end of Jan 18.
The Outline Business Case setting out the recommendation to deliver the Hybrid model to fulfil the service and technology needs of the organisation was presented. Recommendations contained within that report were discussed in detail. Agreement was given that this was a critical piece of work for the Alliance and re-assurance was sought regarding the pace of delivery, leadership and the requirement for robust governance. Recommendation The Outline Business Case be approved, allowing progression of implementation to include full business cases for individual elements where necessary. Authorisation to implement the next stage of the department		
	restructure be given. Decision The recommendations were approved.	
06/17/01/18	Transformation Programme Update A comprehensive summary of activity, issues and plans across the Transformation Programme were discussed with the following actions:- Telematics – JoS to provide PCC West Mercia with an update on the roll out of Telematics. In Car Media – It was noted that the issues with the fitting out of vehicles together with IT issues with offloading information were in hand. Assurance was given that any vehicle engaged in pursuit would have recordings. Work was ongoing towards completing this work by 1 April 18.	
07/17/01/18	Review of Minimum Revenue Provision	

The Review of the Minimum Revenue Provision Report was noted with the following recommendations:-

Recommendations

Approve the harmonisation of the calculation of the Minimum Revenue Provision (MRP) across the Alliance

Approve the change of Policy to calculate MRP on a straightline method for supported capital expenditure prior to 1 April 2008

Approve the change of Policy to calculate MRP on an annuity method for unsupported capital expenditure incurred since 1 April 2008

Approve the effective date of the changes to be 1 April 2017 and

Note the savings for the revenue budget as set out in section 4 of the report.

Decision

All recommendations were approved

08/17/01/18

ROCU Draft Budget Paper

The draft budget report prepared by the ROCU, setting out the 17/18 budget and indicative budget for 18/19 was discussed.

Both PCCs requested further clarity on budgetary changes prior to the PCC Regional Governance Group Meeting.

It was noted that further to the recent regional DCC meeting the following assumptions had been proposed:-

- No reserves
- 3% vacancy factor
- Delivery of the first and second phases of efficiencies
- Regular financial reporting
- A section 151 officer to sit in ROCU Executive Board

The Options available to the Alliance were :-

 Negotiate with the ROCU / West Mids / Staffs for a further budget reduction based on an increase vacancy factor / efficiency target

	Negotiate a reduced level of service leading to a reduction in the contribution required	
	Agree increased funding from the ROCU with savings made elsewhere in the policing budget	
	A combination of the above	
	Both PCCs wanted further clarity and an update prior to making any decision.	
	Action	RM/ HC / LH
	It was agreed that RM/HC/LH would meet to discuss the above and produce a clear budget paper to go to the Regional Governance Group Meeting	
09/17/01/18	Athena Update	
	The Athena Update report was noted a verbal update on the four remaining areas of concern was given, with information on the work plan that was ongoing to resolve those issues.	
	The potential benefits of Connect Express was raised and KM will meet with JC to discuss further.	KM to meet with JC
	DPCC West Mercia raised a query on an amendment was required regarding marking files for Looked after Children, which had not been discussed at SIM. ME took action to resolve.	ME
10/17/01/18	Money Matters	
	The Money Matters report was noted. Discussion ensued on the increase in insurance premiums which reflected market trends and claims history. No further questions were raised.	
	Both PCCs wished to place on record their thanks to HC.	
	The financial position at 31 December 2017 and the risks identified in the report were noted.	
11/17/01/18	Directorate Updates	
	The Enabling Services Paper was noted.	
	The ACCs Update Paper was noted.	
	The Protective Services Update Paper was noted.	

12/17/01/18	CMPG Update It was noted that operational protocols were currently being produced which would outline response tactics in different scenarios. A further meeting has been arranged for 2 nd February 2018 and an update would be provided after this date.	RM
13/17/01/18	AOB KM reported that an update on ESN was scheduled for the Regional Governance Group Meeting. It was noted that the Alliance was currently behind other regions on joining up airwave into ESN.	
	Date, time and location of next meeting. The next meeting will be held on Wednesday 14 th February 2018 at 14:00 in the Willison Room at Hindlip Hall.	

With nothing further to discuss the meeting closed at

Formal Approval of Meeting Record		
Signature:	My fems	
Print Names:	Philip Seccombe, Police and Crime Commissioner, Warwickshire John Campion, Police and Crime Commissioner, West Mercia	

Action Summary Table

Date of Meeting	Action Agenda Item No.	Action	Owner	Action Completion Date
15/11/17	08 (b)	Action: RE to look at fuel cards currently being issued to find out if expenditure across the fleet on all premium fuels can be rejected.	RE	17.1.2018
		Update 13.12.2017 - Premium Fuels can not be restricted. Once Telematics system fully operational this would enable identification of the driver.		
		Update 17.1.2018 - This was now a national project. RE had requested for removal of premium fuels to form part of new contract management. It was noted that a national contract was being negotiated which would include ultra low emission vehicles.		
17/01/18	04	National Vetting Contractors Scheme		
		Action: The PCC and CC for WM to consider options for the National Vetting Contractors Scheme and give decision before the end of January 18.	JC	
17/01/18	06	<u>Transformation</u> <u>Programme</u> <u>Update</u>		
		Action: JoS to provide PCC for West Mercia with an update on the roll out of Telematics.	JOS	
17/01/18	08	ROCU Draft Budget Paper		
		Action: RM/HC/LH to meet and discuss / prepare a clear budget paper to be agreed with PCCS prior to submitting to Regional Governance Group Meeting	RM/HC/LH	
17/01/18	09	Athena Programme Report		
	(a)	Action: KM to meet with JC to discuss Connect Express	KM	

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Date of Meeting	Action Agenda Item No.	Action	Owner	Action Completion Date
	(b)	Action: ME to pick up action on amendment required for "Looked after Children" at SIM.	ME	
17/01/2018	12	CMPG Update Action: RM to provide further update following meeting on 2.2.18	RM	

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Decision Summary Table

	28/09/16 5			29/06/16 4				
	04			04				
Recommendations Two approaches were considered to progress this piece of work. It was recommended that the Space Utilisation project be initiated to further inform the work already being undertaken at the Hindlip site. As full costs for the Optimum working Environment project cannot be determined at this stage, this work would be undertaken 'at risk', with costs being advised when they	Space Utilisation	Decision 4: Both PCCs agreed to the extension of the pilot by 5 months.	Recommendation : To extend the Restorative Justice Pilot until 31 st December 2016 at a cost of £85,513 (£53,236 from West Mercia and £32,277 from Warwickshire).	Extension: Restorative Justice Funding	Decision 3: Both PCCs agreed to approve the business case, the revenue costs and capital funding.	Capital It is recommended that capital of £137,712 is funded from slippage in the current year capital programme, then built into the new programme at the next review.	 Revenue It is recommended that the revenue cost is funded as follows: £225,544 in 2016/17 from in year underspend £468,649 in 2017/18 from the invest to save reserve £219,919 in 2018/19 is built into the budget as growth. 	 satisfy the business requirements of the future OCC support the needs of the wider organisation
Director of Enabling Services	Richard		CEO, PCC, West Mercia	Andy				
28/09/16	Agreed by		29/06/16	Agreed by				

	Agreed Philip Seccombe, PCC for Warwickshire 28/09/16	Agreed by both PCC's 26/10/6
	ACC Amanda Blakeman	Andy Champness, Chief Executive for West Mercia
are confirmed. The Estate Strategy work is in progress and the other two packages of work detailed here would augment the Estates Strategy to provide a much longer term solution. Advantages: Continuation of current work in progress and will inform discussions about such matters as open plan chief officer working and determination of future useage of space being vacated across the Hindlip Park estate as part of the OCC build. Disadvantages: Final costs of feasibility work not known, so Optimum Working Environment work would be undertaken 'at risk'. Decision 5: Both PCCs agreed to adopt Option 1 and that the Space Management Guidelines will be reviewed. It was considered that the risk of excessive cost was small and outweighed by the benefits of proceeding and maintaining project momentum.	OCC Programme Update – Summary of Revised Capital Costs and Timeline for Neville House. Recommendation That the Warwickshire PCC approved funding for the revised costs. Decision 6: PS approved funding for the revised costs. This cost would be borne by Warwickshire as it relates to property owned by and within Warwickshire.	Extension: Restorative Justice Funding As detailed in the Restorative Justice Funding paper, both PCCs were asked to approve additional expenditure of £42,757, the figures being £29,502 for West Mercia and £13,255 for Warwickshire using the ratio of 69/31. It was agreed that some good progress had been evidenced. The pilot is not going to be extended beyond 31 March, 2017.
	60	70
	9	2
	28/09/16	26/10/16

and CCs 30/11/16	Blakeman	Decision 10 The PCCs and CCs approved the strategy.			
Agreed by	ACC	Contact Management Strategy	80	10	30/11/16
		in developing future IT needs and advances. Decision 9: - Both PCCs and CCs approved Option 3. This will enable the roll-out of the first BWV devices to priority sites within the given timeline of March / April 2017.			
		Option 3 is the preferred option. Whilst this approach will incur the greatest cost of the options presented, the implementation of a cloud based service provision will permit the most up to date technology to be utilised in the operational arena and greatest opportunity for integration to national solutions and internal new ways of working. It provides a tested and increasingly adopted means of getting BWV to the operational staff as well as the reassurance of a service provider backup, ungrades and partnership			
and CCs 30/11/16	Amanda Blakeman	Recommendation Three options have been shortlisted to identify the most likely to maximise value for money.			
Agreed by	ACC	Body Worn Video (BWV)	07	9	30/11/16
Agreed by both PCCs 30/11/16	Steve Cullen	Cyber Crime Strategy Decision 8: Both PCCs approved the strategy and agreed sign off once the minor amendment has been made.	06	α	30/11/16
		Decision 7: Both PCC's agreed to extend the pilot for three months from existing underspends.			
		Recommendation : To allocate £42,757 from existing underspend in the PCCs Grant Schemes in order to extend the pilot for three months £29,502 from West Mercia and £13,255 from Warwickshire.			

Agreed by both PCC's	and CCs 21/12/16 of	of	Agreed by	er and CCs 21/12/16
Appointment of independent members to the Joint Audit Committee (JAC)	Recommendation That the PCCs and CCs give approval to the appointment of members to the Joint Audit Committee and discusses and determines the terms of appointment and the appointment processes (as outlined in the paper).	Decision 11 The PCCs and CCs approved the terms and process of appointment of members to the Joint Audit Committee as recommended within the report.	Corporate Governance Framework (Paper)	AC presented the Joint Corporate Governance Framework Review paper following the standard annual review of the Framework including the Financial in Regulations.
60			10	
-			12	
21/12/17			21/12/17	

Agreed by both PCC's	and CCs 21/12/16		Agreed by	both PCC's and CCs 21/12/16			er Agreed by llo and both PCCs el and CCs on her 22/02/2017		
							Heather	Costello and DCI Mel Crowther	
Appointment of independent members to the Joint Audit Committee (JAC)	Recommendation That the PCCs and CCs give approval to the appointment of members to the Joint Audit Committee and discusses and determines the terms of appointment and the appointment processes (as outlined in the paper).	Decision 11 The PCCs and CCs approved the terms and process of appointment of members to the Joint Audit Committee as recommended within the report.	Corporate Governance Framework (Paper)	AC presented the Joint Corporate Governance Framework Review paper following the standard annual review of the Framework including the Financial Regulations. The whole Framework was last comprehensively reviewed in 2015. The paper outlined the major changes as a result of the review.	Recommendation That PCCs and CCs consider and review the framework and adopt the Corporate Governance Framework.	Decision 12 Subject to correction of one typing error, the PCCs and CCs approved the revised document.	Mobile Working Business Case (Paper)	HC was the Chief Officer Lead on this and DCI Mel Crowther the Business Lead.	
60			10				04		
			12				13		
21/12/17			21/12/17				22/02/17		

Agreed by DPCC for	Richard Elkin	Decision 16	07	16	26/07/17
		Decision 15 The PCCs and CCs agreed to proceed with Option 3.			
West Mercia and PCC for Warwickshire on 26/07/2017.	Blakeman	The Improve Public Contact & Communication Programme – Transition Arrangements – OCC paper was circulated to the group prior to the meeting. The recommended Option 3, Southwell House transitions first, followed shortly afterwards by Stuart Ross House, allows an opportunity to implement a 2-phased approach for the delivery of the two buildings with earliest occupation and providing an exclusive opportunity to fully test the resilience of the systems and buildings.			
Agreed by	DCC	OCC Building Transition (Paper)	05	15	26/07/17
Warwickshire on 22/02/2017.	2	Decision 14 The Internal Audit Plan was approved at the AGG meeting on 22/02.			
Agreed by DPCC for West Mercia	Elizabeth	Internal Audit Plan (Papers) The report by the Head of Audit was circulated prior to the AGG meeting on 22/02.	09	14	22/02/17
		Decision 13 Both PCCs and CCs approved the recommendation of Option Blue, but there would be no further extension to the budget. HC will also come back with a figure on the cost for the Microsoft Licences for mobile working.			
		Recommendation After some consideration and in order to maximise organisational priorities and value for money, Option Blue for mobile working was the preferred recommendation and is in line with the medium term financial plan.			
		Both Chief Constables have given their commitment to deliver mobile working and both PCCs have committed to improve the public service by enhancing the quality of access of information technology.			

West Mercia and PCC for Warwickshire on 26/07/2017.	Agreed by both PCCs / CC for West Mercia and	Warwickshire on 30/08/2017					Agreed by both PCCs / CC for West Mercia and
	Andy Champness, Chief Executive	Mercia					Andy Champness, Chief Executive
Exempt from disclosure under S.43 (commercial interests) of the Freedom of Information Act 2000 (FOIA).	Estates Management Arrangements Across the Alliance (Paper) Decision 17 The Delice and Crime Commissioners and the Chief Constables approved	the new Estates Management arrangement across the Alliance. An intelligent client function is created with the strategic asset management function under the line management of the Chief Executives on behalf of the Police and Crime Commissioners, and the contract relationship management function under the Chief Constables.	The new additional post is be funded from savings within the estates revenue costs, supported in the interim from reserves. Funding for the new post would be split in the proportion 69:31 between the two Police and Crime Commissioners.	The Property Board be abolished and contract relationship management meetings should be set up	The Corporate Governance framework and the delegations relating to estates therein are amended to the Chief Executives, with clear sub-delegations from there to the intelligent client function posts.	The West Mercia Chief Executive should resign as Director of Place Partnership Ltd	Corporate Governance Framework Review (Paper)
	05						90
	17						18
	30/08/17						30/08/17

		2. Associated budgets for delivering a seamless pathway of victim service(s) are ring fenced for the duration of PCC tenure, providing necessary sustainability of provision.			
Warwickshire on 13/12/2017					
CCs for West	Mercia PCC				
Warwickshire, DPCC for	Chief Executive	The Proposal outlined the vision for a Single Point of Contact whereby victims of crime received both practical and emotional support to cope and recover.			
Agreed by	Andy	Victim Services Outline Proposal	03	20	13/12/17
		Decision 19:- Deputy Police and Crime Commissioners on behalf of the Police and Crime Commissioners and Chief Constables approved the development of a full business case for the provision of a triage unit within the forces.			
CCs for West Mercia and Warwickshire on 11/10/2017	Chief Executive for West Mercia PCC	The Police Complaints Reform Outline Business Case outlined the options for the future management of police complaints under the Policing and Crime Act 2017			
Agreed by both DPCCs /	Andy Champness,	Police Complaints Reform (Paper)	06	19	11/10/17
		Decision 18 The Police and Crime Commissioners and Chief Constables approved and adopted the revised Corporate Governance Framework, including the Financial Regulations, subject to the changes to vehicle purchasing applying to West Mercia only.			
DCC for Warwickshire on 30/08/2017	for West Mercia	This latest review included changes relating to Estates and Vehicle Purchasing arrangements, and required changes following the appointment of a Deputy Police and Crime Commissioner for Warwickshire.			

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an extension of 12 months under the existing framework agreement is agreed. The majority of PCCs signed up to the framework are extending in line with this, and this additional period of time will enable the development and implementation of an enhanced service.	 A specialist consultant is engaged to support the development of a full business case for the design, implementation and mobilisation of a new victim services model. This is to be funded from PCC budgets. 	5. The objectives set out in section 4 of this report are approved.	In the light of the discussion the first recommendation was amended and the recommendation to approve the use of a consultant was not approved.	Decision 20 An initial business case is jointly developed by April 2018 to determine the optimal service provision for victims within existing resources.	Associated budgets for delivering a seamless pathway of victim service(s) are ring fenced for the duration of PCC tenure, providing necessary sustainability of provision.	In preparation for Victim Supports natural contract end date (March 2018) an extension of 12 months under the existing framework agreement is agreed.	The objectives set out in section 4 of the report are approved.	Asset Management and Governance for the Alliance 2018	The Police and Crime Commissioners and the Chief Constables approved improvements to Asset Management across the Alliance.	Recommendations
								04		
								21		
								13/12/17 2		

The recommendations were approved.	Decision21	AGG will consider the draft AMS and EDP on 14th February 2018 for approval.	Where funding for project management is already provided for within the PPL contract, authorisation to approve spend from those funds is delegated to the SEM. Where funding is not yet identified, authority must be sought from the relevant PCC before spend is incurred.	Standardised templates will be adopted to ensure fundamental factors are considered in every case.	Operational Requirement Groups will be formed with respo	A newly formed Asset Management Board will take on the role of ensuring that new projects accord with the AMS.	The Strategic Estates Manager will be the single point of contact for issuing instructions to PPL for projects and will be responsible for ensuring cases are presented to the PCC for approval.	AGG will maintain the oversight and scrutiny of the AMS/EI executive updates on progress.	Plan (EDP) will be the overarching reference for decision making.
		y 2018 for	dy provided for within the om those funds is delegated authority must be sought	ental factors are	with responsibility for	role of ensuring	ontact for issuing ensuring cases	the AMS/EDP and receive	naking. Warwickshire

Agreed by both PCCs / CC for West Mercia and DCC for Warwickshire on 17/01/2018		Agreed by	both PCCs /	Mercia and DCC for	on 17/01/2018					
Richard Elkin, Director of Enabling Services	Richard Elkin, Director of Enabling Services									
Recommendation The Outline Business Case be approved, allowing progression to a full business case. Authorisation to implement the next stage of the department restructure be given Decision 22	The recommendations were approved.	Review of MRP	Recommendations :-	Approve the harmonisation of the calculation of the Minimum Revenue Provision (MRP) across the Alliance	Approve the change of Policy to calculate MRP on a straight-line method for supported capital expenditure prior to 1 April 2008	Approve the change of Policy to calculate MRP on an annuity method for unsupported capital expenditure incurred since 1 April 2008	Approve the effective date of the changes to be 1 April 2017 and	Note the savings for the revenue budget as set out in section 4 of the report.	Decision 23	All recommendations were approved
05		20								
22		23								
17/01/18		17/01/18								