



OCC 'go-live' delay risk 9.5

The risk of further delay to OCC go-live due to the incompatibility of two external suppliers of a telecom product required to meet the OCC Programme go-live date. Further delays in OCC go-live will extend the reliance on aging legacy command and control systems.



The risk to transformation posed by the aging ICT Technical Architecture. 9.5

West Mercia's Digital services resource is the critical enabler of both operational policing, supporting services and the ability to transform.



The risk of increased constraints to service delivery, due to inadequate funding. 7.5

The delivery of the financial savings plan set against an uncertain medium term political and economic climate.



Authorised Firearm Officer (AFO) Numbers 7.4

The implementation and ongoing deployment of a successful strategy to retain the level of AFO's to a point that ensures compliance with the Strategic Policing Requirement.

